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**John O' Connor**  
Director  
Excalibur (UK) Ltd  
Business and Innovation Centre  
Snydale road  
Sheffield  
S72 8RP

Friday, 12 December 2008

Dear John,

**Re: Shield Programme**


I am writing to express my thanks to you for Excalibur UK's input into the above enterprise support programme

The Shield Programme has consistently met its targets in terms of new embryonic businesses created and this has resulted in many new sustainable businesses being formed in the Sheffield area. This should make a significant beneficial impact on the local economy.

The above programme was delivered in a highly professional way and has been very well received by the great majority of course delegates

I would highly recommend the Shield Programme to other business support agencies who need to initiate a workable and successful pre-pre start programme

Yours sincerely,



**John Hudson**  
Director – Enterprise & Skills

First Floor  
1 St James Row  
Sheffield S1 2EU

T +44 (0)114 223 2345  
F +44 (0)114 223 2346

info@creativesheffield.co.uk  
www.creativesheffield.co.uk

Registered in England  
No 5247948